

**ANNUAL
REPORT
2008**

THE HAGUE PROCESS
ON REFUGEES AND MIGRATION



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FOREWORD

BY THE CHAIRMAN OF THE BOARD

It is now a decade ago that a small number of individuals - from a wide variety of backgrounds - gathered in The Hague to reflect on the future of refugee and migration policies. They shared a commitment to certain key principles, believing that the refugee and migration debate should be about protecting rights and creating opportunities for refugees and migrants as well as for the countries of destination, origin and transit. Furthermore they were convinced that for refugee and migration policies to be effective, they needed to be visionary and based on evidence. They acknowledged the complexity of refugee and migration issues, and their bearing on core social values. In 2002 this initiative resulted in the Declaration of The Hague on the Future of Refugee and Migration Policy, which launched The Hague Process on Refugees and Migration.

In the years that followed, particular progress has been made in:

- **Building a multi-disciplinary global network of experts and stakeholders**
- **Engaging municipal governments:** developing an integrated citizen-based approach to migrants in large cities
- **Mobilising business:** identifying ways of integrating migration into corporate strategies
- **Developing regional initiatives:** ensuring that the voice of regional actors is heard and that specific regional situations are taken into account
- **Supporting global dialogue:** stimulating global initiatives to address the global migration challenge, thus strengthening the link between migration and development.

The debate on how to deal with migration continues to be relevant. Mobility is increasing. Conflict and poverty are unfortunately as much an issue today as they were ten years ago, if not even more so. The global economic crisis is also having an impact. Moreover, new challenges need to be addressed. The world population is increasing rapidly. Meanwhile, the spread of HIV/AIDS and the re-emergence of tuberculosis is having a major effect on population levels. Deforestation, fear of rising sea levels and other effects of climate change may well be creating a new category of environmentally displaced persons.

The Hague Process acknowledges these new (and existing) challenges and the need to respond to them. For this reason it is preparing an ambitious programme of research and regional dialogues. The results will be discussed in a summit meeting in 2011 with a view to establishing a vision and new work plan for the next decade.

I would like to thank our partners and donors, the Club of the Hague and the Secretariat for having committed themselves to The Hague Process, and for working in such a constructive and supportive way in 2008. I look forward to continuing our cooperation in the coming years.

*HRH Prince Constantijn of the Netherlands,
Chairman of the Board*



HRH PRINCE CONSTANTIJN OF THE NETHERLANDS DURING THE ANNUAL CLUB OF THE HAGUE MEETING, 2008



DIRECTOR'S ACCOUNT

BY FRANS BOUWEN



It is with pleasure that I present to you this Annual Report of The Hague Process on Refugees and Migration (THP). I hope you will find it a useful overview of our activities and achievements over the course of 2008.

Allow me to guide you through a few highlights of our work in the previous year.

First, with regard to THP's Business Initiative, an interview-based research project with Danish companies and organized industry provided interesting insights into how migration aspects are being integrated into corporate strategies.

Second, with regard to THP's Big Cities Initiative, workshops held in Porto Alegre, Manila and Johannesburg concluded a first cycle of exploring new approaches to local citizenship by focusing specifically on access to education, health and housing. Third, with regard to THP's Global Dialogue on Migration & Development, extensive input was provided for the second Global Forum on Migration and Development (GFMD), in Manila, Philippines, October 2008. A preparatory mission to Manila was organized in June, where THP met with the GFMD organizers and held specific meetings with Business and City Mayors in cooperation with our partner IDEALS. THP organized a parallel workshop on Health and Migration to inform the GFMD.

Fourth, THP published several documents for a wider audience. To name a few examples: *the People on the Move*, *Handbook of Selected Terms and Concepts* was published in cooperation with UNESCO to provide easy access to the terminology of the refugee and migration debate. *The Compendium*

of Rights Related to Migration makes accessible the variety of migrants' rights following from the nine core human rights treaties. A booklet, authored by Club of The Hague member Bimal Ghosh, investigated the links between migration and human rights.

With these activities and documents, we hope to have informed and inspired a solid, fact-based debate on refugee and migration matters, and to have activated a wide variety of stakeholders in line with our mandate as a catalyst and facilitator of meaningful dialogue.

As you will be able to read in the rest of this report, 2008 was also a year in which we actively looked forward to the coming period. Upon advice from the Club of The Hague, our high-level advisory body, an updated strategy has been devised to prepare a large Global Summit on Refugees and Migration in 2011. The preparatory process will include innovative research projects and focused regional workshops across the world, and will span the next two and a half years.

Lastly, I would like to take this opportunity to thank our donors, partners, volunteers and Board members, for their valuable support and advice over the past year. THP remains largely dependent on the commitment of these people, and we hope to continue and intensify our cooperation on the road towards the Summit in 2011.

*On behalf of the entire Staff of THP,
Frans Bouwen, Director*



FRANS BOUWEN AT THE WORKSHOP ON "HEALTH AND MIGRATION" IN THE PHILIPPINES, OCTOBER 2008



1. VISION AND MISSION

‘Our starting point is to re-think the long term interests of states and societies as well as the aspirations and needs of people on the move (...) With good international cooperation, managed migration offers great potential, while one of the international community’s major goals for the future should be to make the right and the option of remaining in one’s own country viable for all. International refugee protection is a vital human rights achievement, but the coming decades require renewed effort to advance internationally agreed human rights norms, to tackle conflict prevention and the resolution of protracted conflicts.’

Extract from the Preamble,
Declaration of The Hague on the Future of
Refugee and Migration Policy, 2002

Migration is rapidly rising to the top of the international agenda; few people would contest that migration will be one of the defining issues of the 21st century. Refugee challenges, in particular, have a long history of preoccupying policy makers and public concern, with the UNHCR leading international protection efforts since 1951. The Hague Process on Refugees and Migration (THP) recognizes the complexity of both refugee and migration processes, and seeks to address them as opportunities for cooperation and development.

THP, since its inception, tries to bridge the gaps in discourse on refugees and migration in line with the vision encapsulated in the 21 Principles of the *Declaration of The Hague on the Future of Refugee*

and Migration Policy. THP has established itself as an independent and non-political international forum for dialogue concerning refugees and migration within a human rights and development perspective, acting as a catalyst and a bridge-builder.

THP is a forum to advance ideas on international migration including the key players in the debate, such as business communities and big cities, raising the right issues. It is a “process” that develops ideas. JORIS DEMMINK CLUB OF THE HAGUE MEMBER

VISION

The 2002 Declaration of The Hague on the Future of Refugee and Migration Policy is based on the vision of a just world where refugees and migrants contribute to economic and social development, cultural richness and diversity without suffering discrimination and human rights violations.

MISSION

The Hague Process on Refugees and Migration Foundation (THP) has as its mission to support the implementation of this Declaration. To this end THP:

- Brings together a global network of stakeholders from a wide range of backgrounds
- Generates innovative concepts and approaches in the field of refugee and migration policy within a development and human rights perspective
- Functions as an independent catalyst for policy dialogue and initiatives
- Provides a high-level discussion forum on pertinent refugee and migration issues, made up of independent and prominent personalities united in the Club of The Hague
- Promotes its mission through a limited number of key projects and cooperation efforts

THP seeks to build awareness of the multiple ways in which refugees, migrants and other displaced persons add value to societies. It contributes to policy making based on factual evidence; it welcomes input from experts of all kinds; it respects the many different interests of its stakeholders so as to address more comprehensively changing migration patterns, societal challenges and opportunities; it focuses on innovative approaches and concrete solutions.

2. PRIORITIES

General priorities for THP were defined during the Annual Meeting of the Club of The Hague in 2005 and reviewed at its meetings in 2006, 2007 and 2008. These have evolved into four working strands:

The Business Initiative explores the relationship between business and migration. Migration touches on many of business's core practices as well as their responsibilities as corporate citizens. This makes them a logical ally to contribute to humane and effective migration policies. Yet the Business sector has, to a large extent, been absent from the refugee and migration debate. Therefore, THP organizes working lunches with business representatives to identify areas of interest and potential engagement of the business community. // *For more information, see p. 12.*

The Big Cities Initiative addresses the issue of migration, mobility and inclusion in major urban areas across the globe. For most cities, the mutually reinforcing processes of migration and urbanization raise challenges of urban inclusion and diversity management. In order to take up the challenge of fostering greater social inclusion of refugees and migrants, the Big Cities Initiative explores with all concerned actors innovative approaches to citizenship. // *For more information, see p. 14.*

The Global Dialogue on Migration and Development has gained new momentum since the 2005 Global Commission on International Migration and the resultant 2006 High-Level Dialogue on International Migration and Development.

THP actively supports the efforts of the United Nations and others to highlight the case for just and orderly migration exploring the migration-development nexus. A central focus of THP efforts in this domain is the intergovernmental Global Forum on Migration and Development, the second meeting of which was held in October 2008 in Manila. // *For more information, see p. 18.*

Regional Initiatives: While THP advocates a global approach to refugee and migration issues, there is great value in regional dialogues and initiatives which promote partnerships and a shared analysis of best practices between neighboring countries. THP organizes regional meetings to leverage solutions at the regional and local levels and to disseminate good practices through its global network. // *For more information, see p. 20.*

In communication with these four working strands, several related activities are undertaken to inform policy debates and raise awareness among multiple stakeholders on refugees and migration challenges. In addition, THP sees it as its inherent task to maintain the THP network, and to support the Club of The Hague as a think tank of global leaders on refugee and migration matters, within a human rights and development perspective. // *For more information, see p. 21.*

Migration and refugee flows can create problems, lead to human trafficking, disrupt settled patterns, and make the very fact of change seem threatening to many people. However, I am convinced that if the issue is tackled properly, citizens of developed as well as developing countries will understand that the benefits of migration -in economic, social and cultural growth- far outweigh the problems it may bring. The same applies if durable solutions can be found for refugees. KOFI ANNAN UPON RECEIVING

THE DECLARATION OF THE HAGUE ON THE FUTURE OF REFUGEE AND MIGRATION POLICY, 2002

The Club of The Hague, founded in 2003, is the high-level founding and advisory body of THP. It convenes every year, and provides guidance to the daily proceedings of the Secretariat. The 7th Meeting of The Club of The Hague, on 21 November 2008, followed closely the process of the second Global Forum on Migration and Development in Manila, Philippines; it discussed and advised on the impact of the economic crisis on migration; and it advised that The Hague Process should once again embark upon a global process to recalibrate refugee and migration discourse and policies. // For more information, see p. 26.



3. THE BUSINESS INITIATIVE

Migration touches on many of business's core practices as well as their responsibilities as corporate citizens. This makes them a logical ally to contribute to humane and effective migration policies. Yet the business sector has, to a large extent, been absent from the refugee and migration debate. Therefore, THP organized working lunches and research projects with business representatives to identify areas of interest and potential engagement of the business community. With talks being exploratory in the previous years, in 2008 THP progressed to a more defined and substantial dialogue.

WHAT WE HAVE DONE

- **Manila Business Meeting on Migration and Development** // June
THP, with its partner "Initiatives for Dialogue and Empowerment through Alternative Legal Services" (IDEALS) organized a Business Lunch which involved the Makati Business Club (MBC), the League of Corporate Foundations (LCF), the Bishop-Businessmen's Conference (BBC) and the Philippine Business for Social Progress (PBSP). The meeting was held specifically in preparation for the Global Forum on Migration and Development in October 2008.
- **Business Lunch, London** // October
Organized in London with executive representatives from KPMG International, Goldman Sachs and Clifford Chance along with the members from civil society and academia. The meeting was chaired by Club of The Hague member Peter Sutherland, and focused on the impact of the financial crisis on business involvement in the migration debate.

- **Business and Migration - Perceptions from Denmark** // December
A series of interviews was conducted with the private sector and organized industry representatives. This compilation explored the dynamics of international labor migration and how these relate to business practice of Danish companies.
- **Consulting on IntEnt strategy**
THP delivered consultancy services to its partner IntEnt. IntEnt's objective is to stimulate entrepreneurship among migrants, in order to contribute to development in countries of origin.

WHAT WE HAVE LEARNED

- Most companies recognize that new innovative methods and attitudinal shifts are required to forge a public-private partnership focusing on the welfare of migrants.
- Companies are often willing to engage with constructive NGOs, but identify the lack of a clear framework on business involvement on refugee and migration issues as an obstacle.
- The mainstreaming of migration into Corporate Social Responsibility (CSR) strategies was considered an important way forward for the involvement of the private sector.
- Companies naturally have a hands-on and ad hoc approach to labor market concerns, making public-private partnerships valuable but difficult to sustain. Companies expressed reluctance to engage directly with governments because of the politicized nature of the migration debate.
- Municipalities often take a more neutral and practical stance towards migration issues than national governments, making them interesting

allies for companies. Such forms of public-private partnership are potential instruments for increasing business involvement with migration and social inclusion issues.

- Companies recognized that development of countries of origin, and reinforcement of migrants' ties with their countries of origin, is important in migration management and in corporate citizenship. The position of migrants in supply chains is, for example, an aspect that fits into CSR policies.

ration with the business sector. The paper will be made available to the GFMD organizers. // For more information, see p. 26.

Employment, and thus business, is very important for the social inclusion of migrants and refugees.

RUUD LUBBERS CLUB

OF THE HAGUE MEMBER

- The terminology related to refugees and migration was often unclear. Because the substance of debates is partially framed by the terminology used, THP in cooperation with UNESCO devised an accessible *Handbook of Terms and Concepts*, to be used specifically by the business sector.

LOOKING FORWARD

In preparation of the 2011 Global Summit on Refugees and Migration, a comprehensive paper including guiding principles, practical guidelines and best practices will be produced on 'Integrating Migration into Corporate Strategies'. The research for this paper will include workshops, interviews and literature study, and will be done in coope-

DOCUMENTS RELEASED IN 2008:

- Business, Migration and Development - Working Lunch Dialogue, London, October 2008.
- Business and Migration - Perceptions from Denmark. A compilation of reflections by Danish Businesses and Organized Labor on various issues related to Migration, February 2009.
See: www.thehagueprocess.org

4. BIG CITIES INITIATIVE

For most cities, the interconnected processes of refugee protection, migration and urbanization raise challenges of urban inclusion and diversity management. In order to take up the challenge of fostering greater social inclusion of refugees and migrants, the Big Cities Initiative explores with stakeholders innovative approaches to citizenship. With the workshops held in 2008, an initial cycle focusing on access to education, employment, health, housing and political participation was concluded, in cooperation with front-runner cities like The Hague, Copenhagen, Johannesburg and Manila.

WHAT WE HAVE DONE

- **Towards an Inclusive Approach to Citizenship: Investing in Education for the Empowerment of All City Residents** // February

An international workshop, organized with UNESCO and partner municipalities, was held within the World Conference on the Development of Cities in Porto Alegre, Brazil. It explored the education agenda and its relevance to the process of inclusion and empowerment of all residents in the city.

- **Manila Forum with the City Mayors** // June

THP in cooperation with its partner IDEALS organized a roundtable involving the League of Cities of the Philippines and more than 20 city mayors from the Philippines and other South-East Asian countries. The meeting addressed the major issue of rural-urban migration in The Philippines.

- **Towards an Inclusive Approach to Citizenship: Global Insights into the Health and Housing Agendas** // August

A three-day workshop in August, 2008 in Johannesburg, South Africa, discussed access to health care and housing as part of the larger agenda of urban inclusion and empowerment of refugees and migrants. The workshop was a joint endeavor of THP and the City of Johannesburg, in co-operation with the South African Human Rights Commission, UN-HABITAT and the International Centre for Migration, Health and Development.

WHAT WE HAVE LEARNED

The three major international workshops under the Big Cities Initiative have reiterated the critical role of cities in catalyzing the inclusion of refugees and migrants. They emphasized three elements:

- In some instances, **mandates** of national, provincial and local governments relevant to social inclusion (e.g. housing, education) policies overlapped or are unclear. Modes of cooperation are usually informal and ad hoc, with a negative impact on the effectiveness of these policies. The theme of policy coherence across levels of government is a largely unexplored agenda.
- Though inclusion processes are complex and require a diverse set of policies, it was reiterated that **residency-based approaches**, embedded in broader development strategies, hold potential for designing inclusive policies. Nationality-based policies or policies which are targeted at



EXECUTIVE MAYOR AMOS MASONDO AND COUNCILLOR NANDI MAYATHULA-KHOZA ADDRESS THE BIG CITIES WORKSHOP IN JOHANNESBURG, SOUTH AFRICA



specific population groups run the risk of increasing polarization. This is especially the case in a context of overall resource scarcity.

- Specific **human rights** guidelines, such as the right to adequate housing and the right to health, proved an important framework for the

and literature study, and will be conducted in cooperation with officials from local, provincial and national governments. The report will be made available to the GFMD organizers. // *For more information, see p. 26.*

The increasingly cosmopolitan nature of many of our cities provides a basis to more effectively promote the concept of ‘strength in diversity’ as we seek to build more inclusive cities. (...) It is important that local governments continue to grapple with the challenges of migration, diversity and urban governance. AMOS MASONDO

EXECUTIVE MAYOR, CITY OF JOHANNESBURG

various discussions. These rights set ambitious standards for program delivery, and provide a framework for coordinating mandates across levels of government and other relevant stakeholders.

LOOKING FORWARD

In preparation of the 2011 Global Summit on Refugees and Migration, a comprehensive paper including guiding principles, practical guidelines and best practices will address ‘Inclusion Policies - Policy Coherence Across Levels of Government’. The research will include workshops, interviews

DOCUMENTS RELEASED IN 2008

- Towards an Inclusive Citizenship - Investing in Education for Empowerment of all City Residents, Porto Alegre, Brazil, February 2008.
- Migration, Urban Inclusion and the Empowerment of all City Residents - Global Insights into the Health and Housing Agenda; Johannesburg, South Africa, August 2008. See: www.thehagueprocess.org



WORKING GROUP CONVENES DURING BIG CITIES WORKSHOP IN JOHANNESBURG, SOUTH AFRICA



5. GLOBAL DIALOGUE ON MIGRATION AND DEVELOPMENT

The links between migration and development are receiving much attention in recent years, as evidenced and catalyzed through the establishment of the state-led Global Forum on Migration and Development (GFMD) in 2007. GFMD II was held in Manila, Philippines, in October 2008. THP informed and complemented the GFMD process by providing focused input to its agenda and prioritized themes.

WHAT WE HAVE DONE

• The Road to Manila - GFMD Preparations // June

In preparation for the GFMD in October, THP met with the forum organizers, the business community in Manila, and city mayors in Manila and other Asian cities.

- **Health and Migration Workshop // October**
The link between health, migration and development was explored in a workshop “*Taking the Health of Women and Girl Migrants Forward: A 21st Century Challenge.*” The session brought together practitioners, academics, refugees, migrants and international organizations, and was organized in cooperation with our partners IDEALS and the International Centre for Health, Migration and Development.

Placing central emphasis on development in the migration debate provides a basis of mutual interest among developing and developed countries.

REGINE DECLERCQ

• Global Forum on Migration and Development, Manila, Philippines // October

The second GFMD conference built upon the session in Brussels in 2007 by focusing on the issues of human rights, legal migration and policy coherence. Besides its preparatory activities, THP submitted substantial input to the GFMD in Manila (see box).

WHAT WE HAVE LEARNED

The state-led GFMD process has established itself as an important forum for bringing together state and other actors from the global North and South in a common effort to advance the migration and development agenda. Although involvement of civil society is very important, the effectiveness of the civil society days could be improved, and meaningful interaction between civil society and governments increased.

- The international debate on migration and development, particularly the GFMD process, would benefit from increased involvement of the business sector and local governments.
- Investigating links between health and migration is an important way of placing the migrant at the centre of debate. It connects individual well-being and rights protection to broader issues of a society's economic and social development. This agenda is likely to gain prominence in the decade to come due to shifting migration-related health concerns.
- The regional preparatory forums for civil society participants - organized by the Ayala foundation - and strict selec-

tion criteria have improved the breadth of civil society involvement. However the overall inputs of the civil society day remained fragmented and lacked the necessary focus to impact decision making by government delegations. More attention should be given to preparation and coordination of the civil society contribution in order to increase its effectiveness and relevance.

- Continuity of the GFMD process has improved by the enduring involvement of Ambassador Conejos. However the aftermath and follow up to the GFMD may be strengthened. A lot of attention - also by THP - has been given to the inputs and preparation of the Forum, whilst the further follow up and implementation of recommendations has left much to be desired. In the end GFMD should not only be a series of conferences, but may be expected to have a positive real impact on improving migration policies.

LOOKING FORWARD

In preparation of the 2011 Global Forum on Refugees and Migration, THP will develop several activities that focus on the link between migration and development. First, a thorough state-of-the-art review will be carried out, to assess the accomplishments and gaps of the global refugee, migration and development dialogue in the past decade. Second, research will be carried out on “Drivers of Change”, analyzing how various identified global trends will affect on migration in the following decade - with a focus on the links between migration and development. Third, several regional workshops will be organized around the world, one of their goals being to enable civil society to play

a more effective role at the GFMD. Finally the results of the GFMD will be taken up in the REMI process to ensure THP fully supports GFMD in achieving continuity and improving the effectiveness of follow-up. // For more information, see p. 26.

INPUT SUBMITTED TO GFMD II

- Human Rights and Migration - The Missing Link, by Bimal Ghosh
- Compendium of Rights Related to Migration
- People on the Move: Handbook of Selected Terms and Concepts
- Contributions to the Contemporary Debate on Migration and Development - Input to the 2nd Global Forum on Migration and Development See: **chapter 7** or **www.thehagueprocess.org**

6. REGIONAL INITIATIVES

The working strand on regional initiatives was established in order to explore, in cooperation with partners, important regional refugee and migration dynamics and solutions. In the past, regional activities were undertaken in the Middle East, Southeast Asia and in West Africa. In the year 2008, no major new regional initiatives were organized. Contacts with partners in aforementioned regions were maintained in order to secure follow-up and explore opportunities for cooperation in the next years.

LOOKING FORWARD

In preparation of the 2011 Global Summit on Refugees and Migration, THP will organize several focused regional workshops around the world, in cooperation with its partners. Workshops will serve to map critical regional challenges and responses and build effective regional partnerships, with the goals of providing input to the GFMD and the 2011 Global Summit and of inspiring regional action. // For more information, see p. 26.



7. COMMUNICATION, PUBLICATIONS AND PARTNERSHIPS

OFFICE MOVE - NEW ADDRESS

The Hague Process on Refugees and Migration has moved into new offices in November 2008, and is now operating out of the City of The Hague's Metropole Building, Laan van Meerdervoort 70, The Hague, The Netherlands.

The mailing address remains:

PO Box 13074
2501 EB The Hague
The Netherlands.

New phone numbers:

+31 (0)70-7118989 / 88 / 87 / 84

New fax number:

+31 (0)70-7118990

New e-mail addresses:

frans.bouwen@thehagueprocess.org
wies.maas@thehagueprocess.org
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MAIN PUBLICATIONS

Besides publications directly related to the four working strands detailed in this annual report, THP communications included the following:

- **People on the Move: Handbook of Selected Terms and Concepts**

In partnership with UNESCO and building on the existing resources as well as the Club of The Hague and the THP Network, THP published a concise and accessible handbook on basic terms and concepts in the field of refugees and migration. Designed with a view to be accessible to the general public, the Handbook is a useful resource

particularly for the private sector and the media.

- **Compendium of Rights Related to Migration Vol # 1 - Human Rights Treaties**

With the goal of drafting an accessible compilation of migrants' rights based on international legal documents, a Compendium of Rights Related to Migration was published. It was submitted to the Global Forum on Migration and Development II, in 2008 in The Philippines, but is also of value to the general public. The project was carried out by THP volunteers Ms. Olga Ferguson-Sidorenko and Mr. Coen van Vulpen. Guidance was received from Prof. Theo van Boven and Prof. Cees Flinterman.

- **Migration and Human Rights - The Missing Link**

Club of The Hague Member Bimal Ghosh authored a booklet on *Migration, Human Rights and Development*, which was submitted to the Global Forum on Migration and Development II in The Philippines. The booklet probes into the missing link between migration management and protection of human rights for all, and includes comments of various international experts.

ONGOING PROJECTS AND UPCOMING PUBLICATIONS

- **Global Migration Futures - Scenarios Project**

In cooperation with the James Martin 21st Century School at the University of Oxford, planning has started for a research project into migration scenarios. The goal will be to develop perspectives on the changing dimensions and dynamics of population movements over the next 10-20 years. It assumes that policy-making



8. FINANCIAL OVERVIEW

on refugees and international migration has tended to proceed with a relatively short-term approach, mostly in response to the immediate needs of states and migrants. The Scenarios Project thus aims to inform policy-makers, initiate a debate and fill research gaps with the provision of a comprehensive, evidence-based conceptual framework on the forces driving international migration.

- **Compendium of Rights Related to Migration Vol # 2 - Soft Law**

Following the Compendium of Rights Related to Migration, which focused on relevant articles in the nine core human rights treaties, a similar exercise has been initiated to collect rights related to migration as laid down in various soft law sources. The aim is to make accessible and clear for a broad public the wide variety of “soft” rights that are applicable to those on the move.

- **An Eye Opener on Human Mobility in the 21st Century - Photo Project**

THP consultants and photographers Gerhard van Roon and Chris Parkin have initiated a photo project that will challenge perceptions about refugees and migrants around the world. In 2008, trial exhibitions have been arranged in Manila during the GFMD and in The Hague during the Club of The Hague. In the next year, various cities will be covered by our photographers. The results will be available on our website, and published as input to the 2011 Summit.

NEW PARTNERSHIPS

- The **Network** welcomed new members in 2008 and includes around 3000 interested participants.
- The **Club of The Hague** welcomed new participants in 2008, who took their seats in their individual capacity. Affiliations are provided for purposes of identification only.
 - William Swing, Director General IOM
 - Jose Riera, UNHCR
 - Sultan Barakat, office of HRH Prince El Hassan Bin Talal of Jordan
 - Khalid Koser, Geneva Centre for Security Policy
 - Jozias van Aartsen, Mayor of The Hague and Secretary of the Board, THP
 - Kleijja Balta, UNDP and UN-HABITAT
- **Specific cooperation** was developed with the following organizations:
 - Makati Business Club, Philippines
 - League of Corporate Foundations, Philippines
 - Bishop-Businessmen's Conference, Philippines
 - Philippine Business for Social Progress, Philippines
 - Ayala Foundation, Philippines
 - Onassis Foundation, Greece
 - Sussex University, United Kingdom
 - Danish Ethical Trading Initiative
 - Business for Social Responsibility, USA
 - Confederation of Netherlands Industry and Employers (VNO-NCW)
 - Various municipalities and companies

INTRODUCTION

The financial position of THP has stabilized over the past two years at a reasonable level, enabling THP to secure its goals. The graphs below shows a total income (€ 299.544) exceeding total expenditure (€ 270.112) by € 29.432, which accounts for the small net surplus over 2008. This modest net surplus fully covers the negative equity built up during the first three years of the Foundation THP. For its funding, THP is fully dependent on grants and donations. THP aims to develop sustainable ties with several committed funding partners with whom cooperation has grown strong over the past few years. Special mention should be made of the Municipality of The Hague for lodging the THP secretariat until October 2008. We are very thankful to all our sponsors, and hope to continue our partnerships in the coming years.

BREAKDOWN OF INCOME

Total income over 2008 shown in graph 8.1 is € 299.544. Income in 2008 has come from eight principal donors, although partnerships with the private sector remain a goal for the future. New multiple-year contracts have been signed in 2008 with ICCO and the Sigrid Rausing Trust. The other six donors were ongoing partnerships.

BREAKDOWN OF EXPENDITURE

Expenditures for our four working strands (main stream projects) accounted for 69 percent of the budget, general management costs for 24 percent, and the annual Club of The Hague meeting for 7 percent. Of the four working strands, the Global Dialogue on Migration and Development has

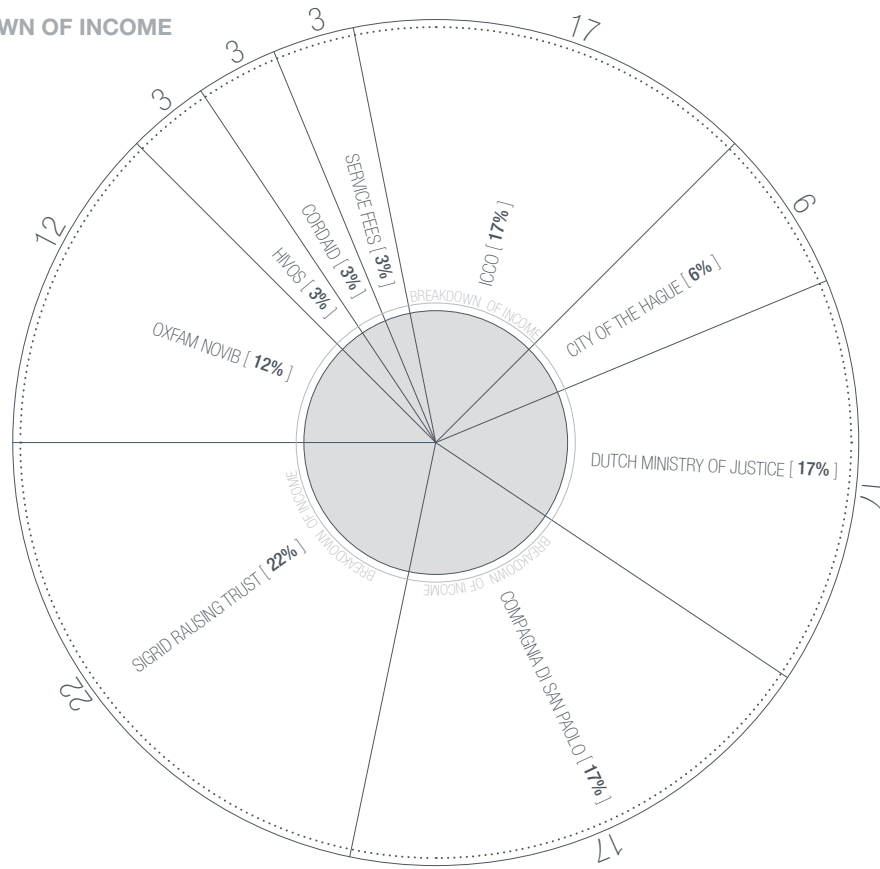
taken up the largest portion of our resources (35 % of total budget), followed by the Big Cities Initiative (18 %) and the Business Initiative (10 %). As no major Regional Initiatives were developed, it consumed a mere (4 %) of total expenditures.

Management costs can be divided in five main categories: personnel costs (2 - 2,6 FTE); office rental (sponsored in-kind by the City of The Hague for a large part of 2008); travel and accommodation costs; website and communication costs; administrative and accountancy costs.

This financial report is a summary of the annual audit report for The Hague Process on Refugees and Migration in 2008, audited by Deloitte in The Netherlands. The Dutch Tax Authority has approved THP Foundation as a non-profit organization, meaning that gifts, grants and legacies are exempted from taxes. The full External Audit Report over 2008 can be obtained from the Secretariat.

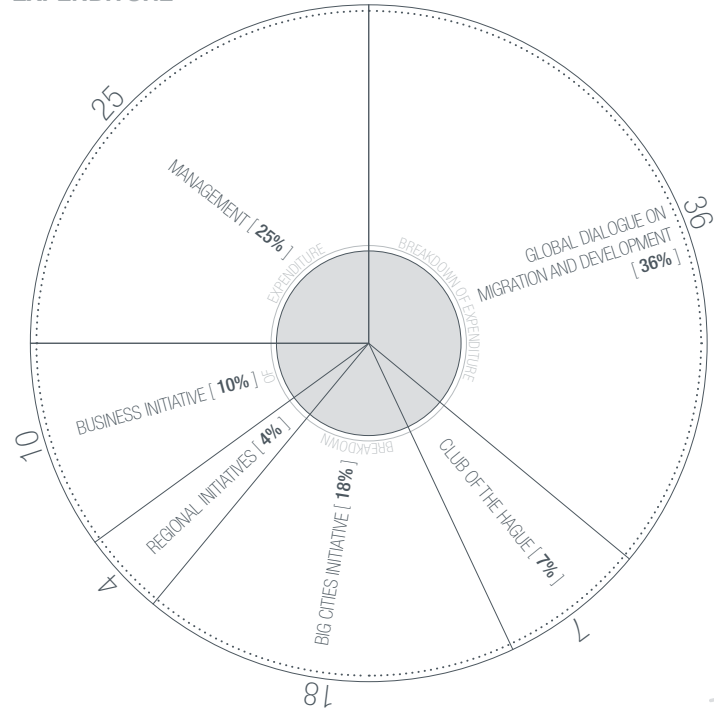
BREAKDOWN OF INCOME

GRAPH 8.1



BREAKDOWN OF EXPENDITURE

GRAPH 8.2



BALANCE SHEET & OVERVIEW

	31.12.08	31.12.08	31.12.07	31.12.07
Assets				
Fixed assets				
Tangible fixed assets		502		734
Current assets				
Accounts receivable		6.630		11.036
Cash and bank account		90.170		141.458
Total assets		97.302		153.228
Equity and Liabilities				
Equity		16.437		-10.913
Current Liabilities				
Accounts Payable	18.138		48.937	
Taxes and Social Security	3.724		3.528	
Other Accruals	59.003		113.759	
Total Equity and Liabilities		97.302		153.228



9. LOOKING FORWARD

THE ROAD TOWARDS THE GLOBAL SUMMIT ON REFUGEES AND MIGRATION

BACKGROUND AND CONTEXT

Almost ten years have passed since THP started its global multidisciplinary initiative on refugees and migration, which led to the publication of the *Declaration of The Hague on the Future of Refugee and Migration Policy* in 2002. Much has moved forward since then, such as the UN High Level Dialogue on International Migration and Development and the establishment of the Global Forum on Migration and Development (GFMD). At the same time, many argue that new challenges have arisen on the refugee and migration agenda, like the global economic crisis, the threat of environmental degradation and climate change, the rise of fundamentalism, and international security concerns. All the while, old challenges remain. What is more, responses to these challenges are often considered to be highly fragmented, leading to ad hoc policy processes that lack inclusiveness, coherence, and a solid evidentiary base. Although migration has gained international attention in recent years, the discourse surrounding it remains sensitive, with many blind spots. Increasingly, refugees in particular seem to be excluded from the international policy debate.

THE PROJECT

In response, the Club of The Hague has advised THP to build upon its current working strands in embarking upon a new, comprehensive project under the title “The Global Refugee and Migration Challenge – Towards New Responses and Solutions” (REMI). REMI’s objective will be to deliver:

1. A new vision on refugee and migration challenges and policy for the next decade;
2. Innovative, fact-based and forward looking responses to concrete refugee and migration challenges.

The REMI project aspires to engage a wide range of stakeholders, including business leaders, academics, practitioners, politicians and civil servants from different levels of government, as well as refugees, migrants, relevant non-governmental organizations, international organizations and faith groups.

The eventual Global Summit will be an interactive working conference scheduled for June 2011. It will involve people with diverse backgrounds and experiences, in line with THP’s mandate to build bridges in a fragmented field. The Global Summit will be preceded by an extensive preparation, including:

- a) A thorough State-of-the-Art Review, assessing the accomplishments and gaps of the global refugee, migration and development dialogue in the past decade.
- b) A series of **regional consultations** around the world in order to map critical issues and activate a global community of interest;
- c) A series of expert papers and insight into **future development** on the basis of key ‘Drivers for Change’: Environment, Demography, Law & Human Rights, Health, Security, Technology, Economy & Development and Religion & Culture.

- d) An independent **Migration Scenarios** research project, developed in cooperation with James Martin 21st Century School in Oxford, UK.
- e) Three **practical research projects** that build on current THP Working Strands:
 - First, building on the Business Initiative, a project on “integrating migration into corporate practices” should lead to the

- Third, building on the Global Dialogue on Migration and Development, an accessible Compendium of Rights Related to Migration, focusing on rights contained in international soft law.

The whole process will be facilitated by an **online refugees and migration platform**, which shall host a global community of interest and enable dialogue. It will also be a repository or knowledge hub of refugee and migration related information and activities.

Through the Global Summit and its preparatory process in the upcoming years, THP aspires to work together with partners in the field in order to generate forward-looking responses to concrete refugee and migration challenges within a human rights and

development perspective, and to inform, inspire and activate all the relevant stakeholders. // *For more information, please contact the THP Secretariat.*

I am especially and continually impressed by the inclusive approach THP takes with all its initiatives, including the planned summit - entitled ‘The Global Refugee and Migration Challenge: Towards New Responses and Solutions.’ [THP] is continuing its tradition of groundbreaking thinking about analytically sound approaches to the issues of migration and asylum. PETER SUTHERLAND CLUB OF THE HAGUE MEMBER

AND UN SPECIAL REPRESENTATIVE ON INTERNATIONAL MIGRATION AND DEVELOPMENT

- drafting of a general framework and practical guidelines for business involvement;
- Second, building on the Big Cities Initiative, a project on “policy coherence for urban inclusion policies” should lead to the drafting of a general framework for policy coherence across levels of governments, for the effective design and delivery of urban inclusion policies;

HISTORY OF THP

In 2000, a three-year project on the Future of Asylum and Migration was sponsored by the Netherlands Chapter of the Society for International Development. A series of four working seminars was organized in The Hague to map the key policy issues and form as wide a consensus as possible. These workshops particularly explored numerous connections to some of the major global socio-economic challenges of our present time, notably human security, sustainable development, 'migration management', and refugee protection. Of particular concern were also the challenges that refugee movements and migration pose to policies of multiculturalism and social cohesion in increasingly diverse and urbanized societies throughout the world.

The first phase of the work led the participants to draft *The Declaration of The Hague on the Future of Refugee and Migration Policy* (2002). The preamble of this founding document succinctly expresses the approach: "We believe that now is the time for a major change of focus. The patterns of migration are changing; the potential for international cooperation is increasing; demographic realities in the world are shifting; globalization offers possibilities to manage migration more productively; the advance of human rights and democratic governance open up new perspectives." This Declaration itself identified 21 key Principles constituting a comprehensive approach to the issues and some ideas for innovative ways forward. To give as wide a sense of 'ownership' as possible the document was widely consulted by over 500 global experts from governments, migrant and refugee organi-

zations, NGOs, international organizations, faith groups, academia and business. These are all now affiliated to a global *THP network* of about 3000 members.

To build upon this solid consensus around an agenda for action and debate defined by The Declaration, *The Club of The Hague* was established in 2003 as a high-level forum and advisory body. In 2005, a growing public profile and the receipt of funds from supporting agencies and foundations encouraged THP to look for a stronger institutional and legal footing. This requirement was met by the formal establishment under Dutch law of the *Foundation 'The Hague Process on Refugees and Migration'*. THP set for itself the mission to follow up and, where possible, implement the 21 Principles of the Declaration focusing on new approaches while avoiding duplication with other valuable initiatives.





ANNEX 2:

ORGANIZATIONAL STRUCTURE

THP started out as a project of a few energetic and committed individuals working in the refugee and migration field. They attempted to draw up a progressive agenda for the future of refugee and migration policy. Since then, it has institutionalized as a Foundation, and grown into a network of over 3000 members and a group of diverse, senior level advisors.

ORGANIZATIONAL OVERVIEW

THP is a multi-layered organization which is small at its core and large in its reach. The THP Network is a wide collection of diverse stakeholders involved in refugee and migration issues, who have showed an active interest in THP's activities and goals. It currently consists of around 3000 members. Included in the Network is the Club of The Hague, a select group of international leaders on refugee and migration issues. It bundles the views of partners in the Network and meets annually in The Hague. The input from the Club of The Hague serves as the roadmap for the actual THP Foundation. The Foundation, consisting of Board and Secretariat, translates the ideas of The Club into concrete activities, research and communication. The Board meets twice a year to discuss broad policy directives and operational management. A Management Board, consisting of three Board Members, is involved on a more frequent basis to provide guidance to the Secretariat.

THE NETWORK

THP has established a unique multidisciplinary

network of more than 3000 individuals and organizations with expertise in refugee and migration issues. Members originate from more than 80 countries with increasing representation from the South. The level and intensity of the contacts with individual members of the network varies widely, from policy contributions to mere information exchange.

The network was initially built to act upon the principles reached by consensus in the Declaration of *The Hague on the Future of Refugee and Migration Policy*. Along the way it further developed itself as a place where the ideas and knowledge about developing innovative migration policies are shared. The network functions as:

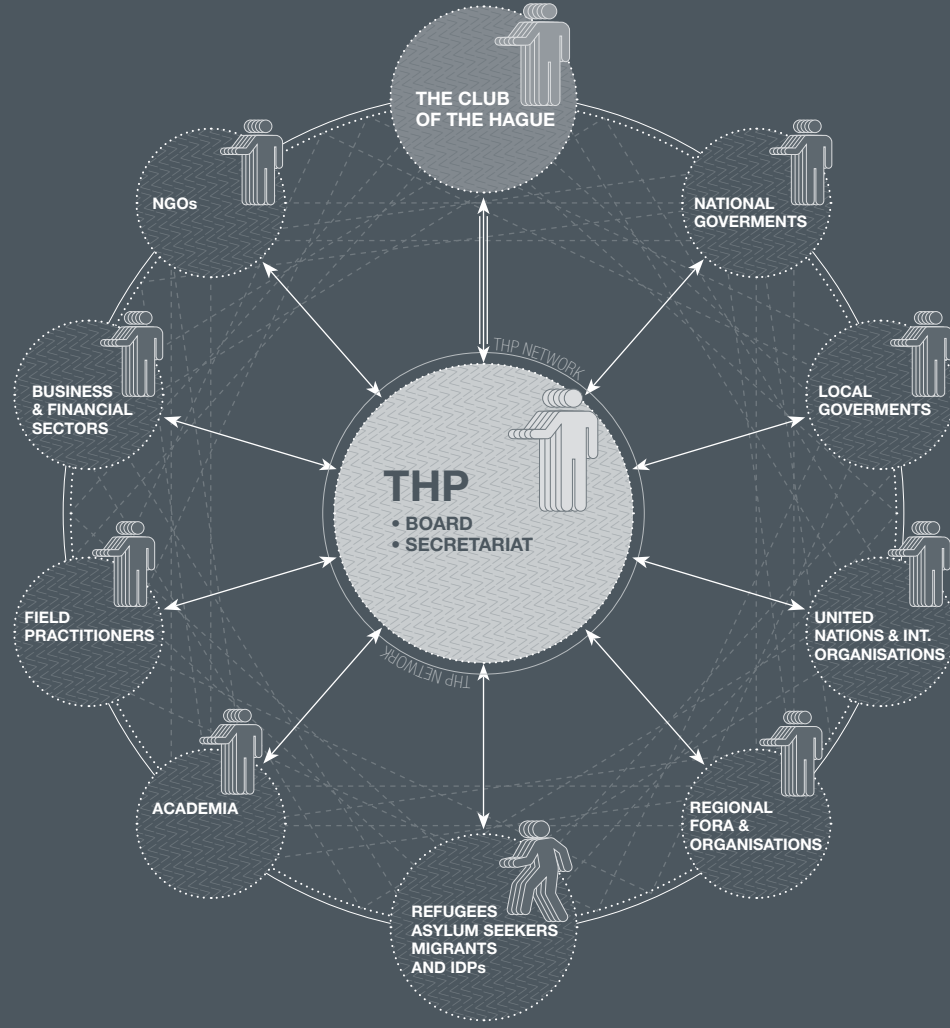
- *A pool of expertise* from which THP draws for participants for seminars, workshops and conferences;
- *A source of direct partners* to conduct and follow-up on the Foundation's projects.
- *A sounding board and testing ground* for new ideas and THP outputs;
- *A reactive means* for dissemination of THP work, acquired knowledge and identified good practices.

// *A full list of all organizations connected so far with THP can be found in Annex 4.*

THE CLUB OF THE HAGUE

The Club of The Hague was officially established by the Mayor of the City of The Hague in 2003 and since then has come together every year on November 22nd (anniversary date of the launching of the Declaration). The Club includes





many prominent and distinguished international leaders from the North and South, particularly from Africa, Asia and the Middle East, who all participate in THP in their individual capacity. As a high-level advisory body, it provides policy directions for the elaboration of the four working strands. It discusses key topics on the refugee and migration agenda within a development and human rights perspective. Due to the increase in the size of the Club, it has been divided in Active and Associate Members. // A full list of members of the Club of The Hague can be found in Annex 3.

THE BOARD

The Board formally represents the Foundation THP. Its composition ensures that legal, economic, financial, administrative, and communication expertise are present besides knowledge of refugee, migration, and development issues and international networks. Board meetings are held at least once a year. In 2007 the Board met on 8 May and 21 November in The Hague, The Netherlands. A smaller operational management board (MB) was installed by the Board. Chaired by HRH Prince Constantijn of the Netherlands, it holds meetings on a monthly basis to review and discuss practical matters and latest developments.

THE BOARD

Name	Profession
HRH Prince Constantijn of the Netherlands, <u>Chairman</u>	Senior Policy Advisor FRAND Europe
Mr. Jan-Hendrik Schretlen, <u>Treasurer</u>	Partner PricewaterhouseCoopers
Mr. Jozias van Aartsen, <u>Secretary</u>	Mayor of The Hague
Mr. Ian Goldin	Director of James Martin 21 st Century School at the University of Oxford
Mr. Morten Kjaerum	Director of the EU Agency for Fundamental Rights
Mrs. Doris Magsaysay	CEO Magsaysay Shipping
Mrs. Kathleen Newland	Director Migration Policy Institute
Mr. Walter Schmid	Dean of the Lucerne University of Applied Sciences and Arts, Switzerland, Vice-President of the Swiss Federal Commission on Migration

THE SECRETARIAT

Permanent Staff	
Frans Bouwen	Director
Auke Witkamp	Project Coordinator
Wies Maas	Project Coordinator
Volunteers	
Dylan Eye	Secretariat
Olga Ferguson-Sidorenko	Compendium of Rights Related to Migration
Coen van Vulpen	Compendium of Rights Related to Migration
Frank Ubachs	Middle East, North Africa and South East Asia Regional Initiatives
Aimee Rindoks	Research – Policy Coherence
International Consultants	
Chris Parkin	Conference Methodology & Facilitation, Photography
Philip Rudge	International Asylum & Refugee Affairs
Khalid Koser	Migration & Development
Photographers	
Gerhard van Roon	
Chris Parkin	

CLUB OF THE HAGUE MEMBERS, ASSOCIATES AND GUESTS IN 2008

CLUB OF THE HAGUE MEMBERS, ASSOCIATES AND GUESTS IN 2008

Name	Country(ies) ¹	Position(s)
HRH Prince El Hassan bin Talal of Jordan	Jordan	President of the Arab Thought Forum; Former President of the Club of Rome
Abdellatif, Ben Hadj	Tunisia/Ethiopia	African Union
Abdelmoumene, Mohamed-Larbi	Algeria/Switzerland	Vice President of the International Centre for Migration, Health and Development; Former Deputy Director General of WHO and UNWRA; Former Minister of Health of Algeria
Adepoju, Aderanti	Nigeria	Director of the Human Resources Development Centre of Nigeria; Consultant for several missions, including UNFPA, OAU, ECA, The World Bank, UNDP, FAO, IOM, UNESCO and UNHCR
Awad, Ibrahim	Egypt	Director of the International Migration Programme of the ILO
Balta, Klejija	Bosnia & Herzegovina	UNDP; UN-HABITAT
Barakat, Sultan	UK	University of York
Bundegaard, Anita	Denmark	Journalist for Politiken; Former Advisor to the United Nations High Commissioner for Refugees; Former Minister of Development Cooperation of Denmark
Carballo, Manuel	Switzerland	Executive Director of the International Centre for Migration, Health and Development; Professor of Clinical Public Health at the Columbia School of Public Health
Coillie, Antoon van	Belgium	CEO Finance Service Provider 'Blue Dolphin'
Dankwa, Victor	Ghana	Member of the Governing Council of African Legal Aid; Professor of Law at the University of Ghana
Dayal, Virendra	India	Former UNSG Chef de Cabinet; Member of the National Human Rights Commission of India
DeBrouwer, Jean-Louis	Belgium	Director Immigration, Asylum and Borders, EU-DG Justice, Freedom and Security
Deetman, Wim	Netherlands	Member Council of State; former Mayor of the City of The Hague
Delors, Jacques	France	President of Notre Europe; President of the Conseil Emploi Revenu Cohesion Sociale; Former Chair of the European Commission
Demmink, Joris (A.M)	Netherlands	Secretary General at the Ministry of Justice of The Netherlands; Former Member of the Global Commission on International Migration
Doyle, Michael (A.M)	United States	Professor of Politics and International Affairs at Columbia University – School of International and Public Affairs & Law school; Former Advisor to the UNSG Kofi Annan
Duncan, Howard	Canada	Executive Head of the Metropolis Conference on Citizenship and Immigration
Evans, Gareth	Australia/Belgium	President and CEO of the International Crisis Group; Former Minister of Foreign Affairs of Australia
Flinterman, Cees	Netherlands	Director of The Netherlands Institute of Human Rights at the University of Utrecht; Member of the Committee on the Elimination of Discrimination Against Women

¹ The first country mentioned is the country of origin of an individual; there where a second country is mentioned it is the country where an individual is currently working and living.



Ghassib, Humam B. (A.M)	Jordan	Executive Director of the Arab Thought Forum; Head, Research department, Arab thought forum, Faculty of Science, University of Jordan; Senator
Gennip, Jos van	Netherlands	President of the Netherlands and European Chapter of the Society for International Development; President of the SOCRES Foundation
Ghidel-Bidlu, Domenica	Eritrea/Netherlands	(refugee); Judge; Representative for Refugee Women in the Netherlands
Ghosh, Bimal	India/Switzerland	International Consultant on Migration, Trade and Development; Former Senior Director of the UN Development System
Guterres, António	Portugal/Switzerland	United Nations High Commissioner for Refugees
Hays, Gary	UK/Netherlands	Shell International
Iglesias, Enríque V.	Uruguay	Former President of the Inter-American Development Bank; Former President of the Society for International Development
Iltersum, Boudewijn van Jenny, Rolf	Netherlands Switzerland	Former Chair of the Amsterdam Stock Exchange Special Advisor to the Global Forum on Migration and Development; Former Executive Director of the Global Commission on International Migration; Director of the International Migration Policy Program
Kobia, Sam	Kenya/Switzerland	General Secretary of the World Council of Churches
Koser, Khalid	UK/Switzerland	Geneva Centre for Security Policy
Levinson, Macha	Switzerland	Director for Central and Eastern Europe of the World Economic Forum
Ligon, Egad	Philippines	Director of Initiative for Dialogue and Empowerment through Alternative Legal Services (IDEALS)
Loon, Frans van	Netherlands	Member of the Advisory Council on International Affairs of the Netherlands Ministry for Foreign Affairs; former Director of the ING Bank
Lubbers, Ruud	Netherlands	Minister of State of The Netherlands; Former Prime Minister of the Netherlands; Former United Nations High Commissioner for Refugees (UNHCR)
Luz, William	Philippines	Ayala Foundation
Majodina, Zonke	South Africa	Deputy Chairperson of the South African Human Rights Commission; Senior lecturer at the Graduate School for the Humanities and Social Sciences, University of the Witwatersrand
Meyer-Eschenbach, Matthias	Switzerland	Lawyer and Swiss Private Banker; Former Vice President of Citibank
Morrison, John	United Kingdom	Director of the Business Leaders Initiative for Human Rights
Muntarhorn, Vittit	Thailand	Professor of Law at Chulalongkorn University; UN Special Rapporteur on the Situation of Human Rights in the People's Democratic Republic of Korea
Newman, David	Israel	Professor of Political Geography and Chairperson of the Department of Politics and Government at Ben Gurion University
Nordby, Trygve	Norway	Secretary General of the Norwegian Red Cross

Orozco, Manuel	Nicaragua/United States	Director of the Department Remittances in Latin America and the Caribbean' at the Inter-American Dialogue
Pronk, Jan	Netherlands	President of the Society for International Development; Professor in Theory and Practice of International Development at the Institute of Social Studies; Former UN Special Representative for Sudan (Darfur); Former Dutch Minister for Development Aid
Ramcharan, Bertie (A.M)	Guyana/Switzerland	Former Deputy UN High Commissioner for Human Rights
Rinnooij Kan, Alexander	Netherlands	Chair of the Social and Economic Council of The Netherlands
Riera, José	Switzerland	UNHCR
Rivera Salgado, Gaspar	Mexico/United States	Project Director for the Center for Labor Research and Education at the University of California
Robinson, Mary	Ireland	Honorary President of Oxfam International; Member of the Board of the Ethical Globalization Initiative (EGI), Former President of Ireland, Former member of the Global Commission on International Migration
Rudge, Philip	United Kingdom	International Consultant on Refugees and Migration; international consultant to THP; Former Secretary General of the European Council on Refugees and Exiles
Schwab, Klaus	Switzerland	Founder and Executive Chairman of the World Economic Forum
Shamir, Shimon	Israel	Head of the Institute for Diplomacy and Regional Co-operation of the Tel Aviv University; Member of the World Economic Forum; Former Diplomat
Süssmuth, Rita	Germany	Former Chair of the German Commission on Immigration; Former Commissioner of the Global Commission on International Migration; Former President of the German Federal Parliament (Bundestag); Former Minister of Youth, Family, Health and Women's Issues of Germany
Sutherland, Peter	Ireland/United States/ United Kingdom	UN Special Representative for International Migration and Development; Chairman of British Petroleum plc. and of Goldman Sachs International
Swing, William Lacey	United States/Switzerland	Director General, international Organization for Migration
Tharoor, Shashi (A.M)	India/United States	Diplomat and Writer; Former UN Under-Secretary-General for Communications and Public Information
Turabaz, Ehsan	Afghanistan/Netherlands	Honorary Consul of Afghanistan in The Hague; Senior Sales Manager at Inter IKEA Systems B.V.
Vitorino, Antonio	Portugal	Member of Parliament of Portugal; Former European Commissioner for Justice and Home Affairs; Former Defense Minister of Portugal
Wienuszewski, Roman	Poland	Director of the Poznan Human Rights Centre; Member of the Polish Refugee Board
Williams, Abiodun	Sierra Leone/United States	Vice President, the Centre for Conflict Analysis and Prevention at the US Institute for Peace; Former Director of the Strategic Planning Office of the UN Secretary-General in New York
Wijffels, Herman	Netherlands	Former Executive Director of the World Bank
Zolberg, Aristide	United States	Professor of Political Science and Director of the International Centre for Migration, Ethnicity, and Citizenship at New School University in New York



ANNEX 4:

ASSOCIATED PARTNERS TO THE THP NETWORK

Members of the following organizations have contributed to THP activities through direct support to the Secretariat, cooperation in joint initiatives and/or active participation in THP initiatives:

- Africa and Middle East Refugee Assistance (AMERA)
- Arab Thought Forum (ATF)
- Association of Dutch Municipalities (VNG)
- Ayala Foundation
- Bangkok Declaration Group
- Bern Initiative
- Bishop-Businessmen's Conference
- Brookings Institution
- Business Leaders Initiative for Human Rights
- Business for Social Responsibility
- Churches Committee for Migrants in Europe (CCME)
- Conference of European Churches
- Council of Europe (CoE)
- Council of European Municipalities and Regions (CEMR)
- Danish Ethical Trading Initiative
- Danish Institute for Human Rights (DIHR)
- Dutch 'Clingendael' Institute
- Dutch Council for Refugees (Vluchtelingenwerk Nederland)
- Embassies of the Netherlands worldwide
- Ethical Globalization Initiative (EGI)
- Eurocities
- European Commission
- European Council on Refugees and Exiles (ECRE)
- Evangelical Lutheran Church in America (the Lutheran Immigration and Refugee Service)
- Executive Office of the Secretary-General of the United Nations
- Federación de Clubes Zacatecanos del Sur de California
- Ford Foundation
- Human Resources Development Centre of Nigeria
- ICCO Netherlands
- Initiatives for Dialogue and Empowerment through Alternative Legal Services (IDEALS)
- Institute of Social Studies, The Hague (ISS)
- International Catholic Migration Commission (ICMC)
- International Centre for Migration and Health (ICMH)
- International Committee of the Red Cross (ICRC)
- International Centre for Migration Policy Development (ICMPD)
- International Crisis Group (ICG)
- International Federation of the Red Cross and Red Crescent Societies (IFRC)
- International Metropolis Conference on Citizenship and Immigration
- International Labour Organization (ILO)
- International Organization for Migration (IOM)
- James Martin 21st Century School at the University of Oxford
- Jesuit Refugee Service
- King Baldwin Foundation (KBF)
- League of Corporate Foundations





- Makati Business Club
- Middle East Council of Churches (MECC)
- Migration Policy Institute (MPI)
- Municipality of The Hague
- National Council of Churches USA (NC-CUSA)
- National Human Rights Commission of India (NHRCI)
- Netherlands Institute of Human Rights (SIM)
- Netherlands Migration Institute
- Netherlands Ministry of Development Cooperation
- Netherlands Ministry of Foreign Affairs
- Netherlands Ministry of Justice
- Netherlands Ministry of Finance
- Netherlands Ministry of Economic Affairs
- Netherlands Refugee Foundation (Stichting Vluchteling)
- Network of Cities for Local Integration Policy (CLIP)
- Network of Migration Research in Africa (NOMRA)
- Norwegian Ministry of Foreign Affairs
- Office of the United Nations High Commissioner for Human Rights (OHCHR)
- Olov Palme Institute
- Onassis Foundation
- Oxfam Novib
- Oxford University UK, Refugee Studies Centre and International Migration Institute
- Peace Palace located in The Hague – Carnegie Foundation NL
- Philippine Business for Social Progress
- Poznan Human Rights Centre (Poland)
- Prince Claus Foundation
- Röling Foundation
- Sigrid Rausing Trust
- Society for International Development (SID) both international as well as the SID Netherlands Chapter
- South African Human Rights Commission (SAHRC)
- South African Migration Project (SAMP)
- Swiss Federal Commission on Migration
- T.M.C. Asser Institute
- UNESCO, Section on International Migration and Multicultural Policies
- UN HABITAT
- United Cities and Local Governments (UCLG)
- United Nations High Commissioner for Refugees (UNHCR)
- Universities of Bangkok (Thailand), Budapest (Hungary), Buenos Aires (Argentina), Edinburgh (UK), Hamburg (Germany), Legon (Ghana), Leuven (Belgium), Los Angeles (USA), Lund (Sweden), New York (USA), Paris (France), Santa Cruz (USA), Sussex (UK) and Venice (Italy), Lucerne (Switzerland).
- Universities in the Netherlands of Amsterdam, Groningen, Leiden, Maastricht, Nijmegen, Tilburg, Rotterdam, Utrecht
- World Bank
- World Council of Churches
- World Economic Forum
- Worldwideworker Corporate Sector

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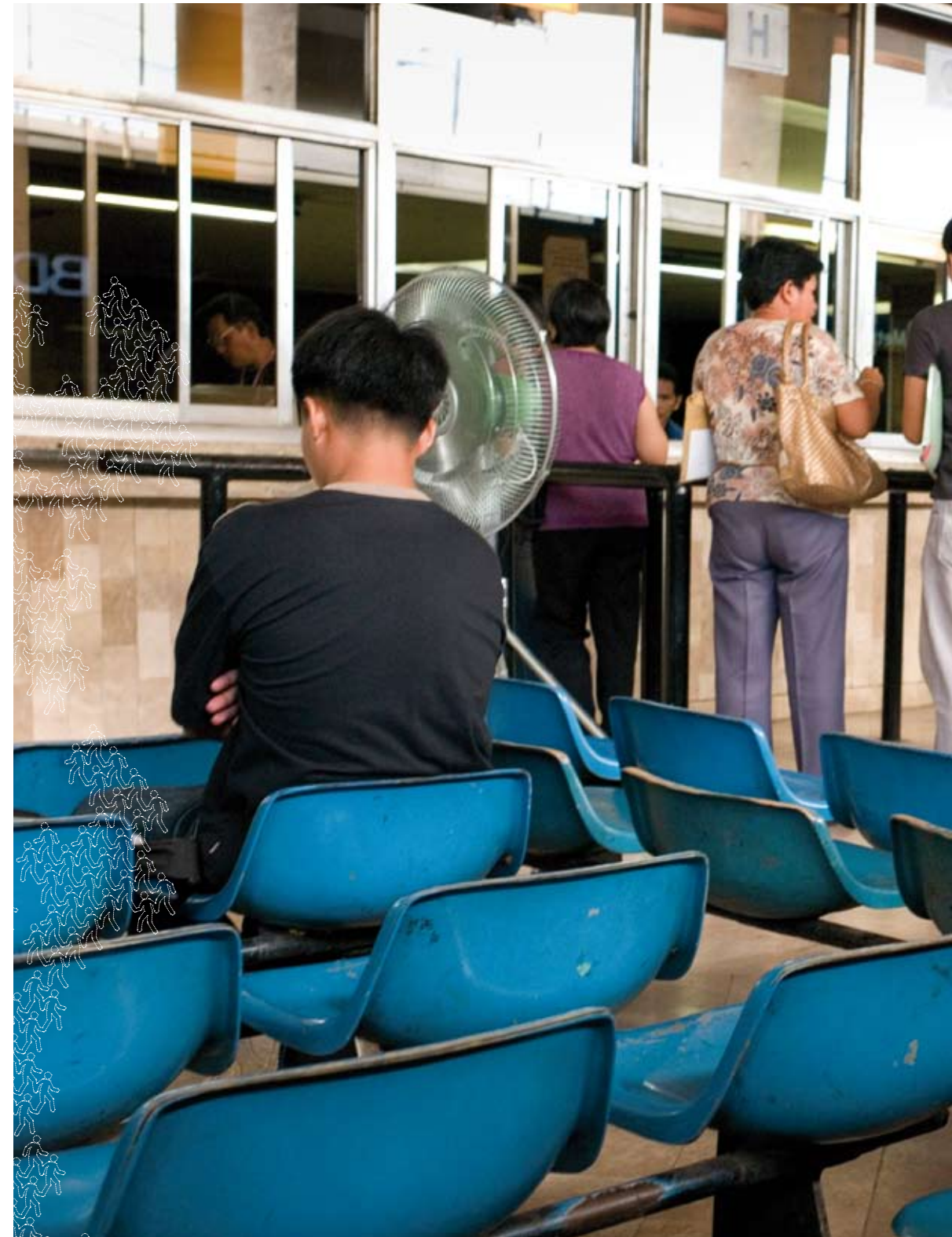
The Sigrid Rausing Trust



Gemeente Den Haag



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